FORRESTER®

The Impact of COVID-19 on Retail and eCommerce: Survey 2

Results from March 30 & 31, 2020



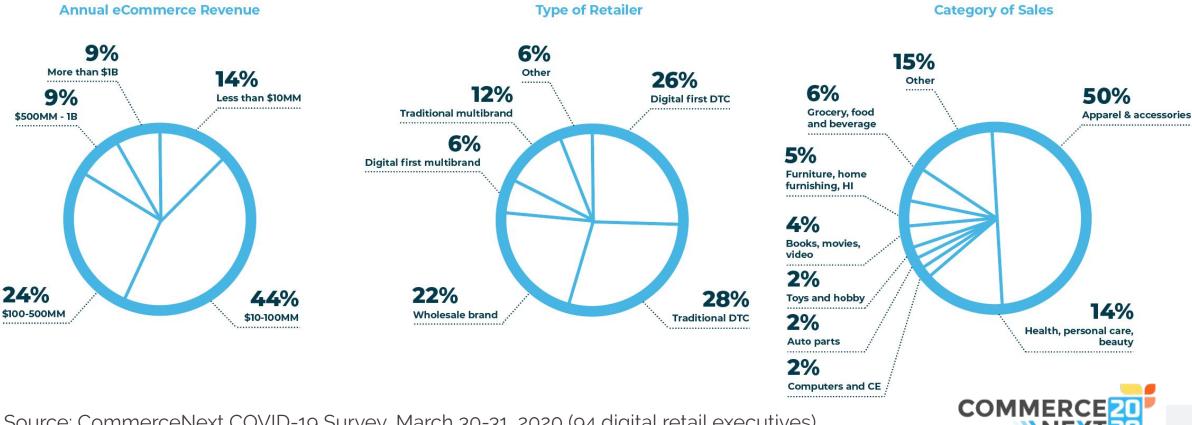
Thank you...

- ... to the nearly 100 digital retail executives who completed this survey.
- ... to Forrester's Sucharita Kodali who analyzed the data and produced the findings in these slides

Digital Retail Executives -the next survey is April 13 & 14. If you find this information valuable, we would greatly appreciate you taking less than 5 minutes to take the survey and help us share information to inform ecommerce businesses making important adjustments to strategies and tactics.

CommerceNext Research Methodology

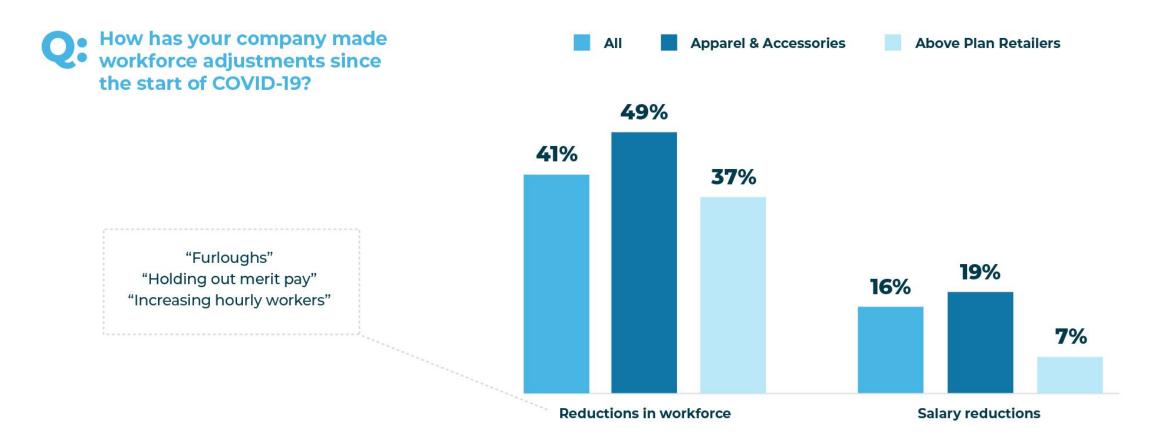
- Collected March 30 & 31
- 94 respondents



Summary of Findings

- Forty-one percent of retailers surveyed have reduced headcount to address the COVID-19 crisis
- Sales continue to slump; 49% of apparel industry respondents said their companies were significantly below plan from March 15-28
- Among companies performing above plan, they tend to be smaller digitally-native retailers, or are focused on categories like food or health
- Some companies have been able to migrate store shoppers online, but not all; 57% of respondents said they have seen a shift to online in the latter part of March
- Marketing spend has been declining, but a small group of companies doing well are spending more in digital marketing to extend their leads; 27% of retailers performing above plan are increasing their marketing spend
- To the degree that marketing spend is growing, the biggest beneficiaries are paid social and paid search; however, more retailers are reducing marketing spend
- More than half of apparel respondents are manufacturing products (e.g. masks) for the COVID crisis

Many retailers have reduced employee headcount

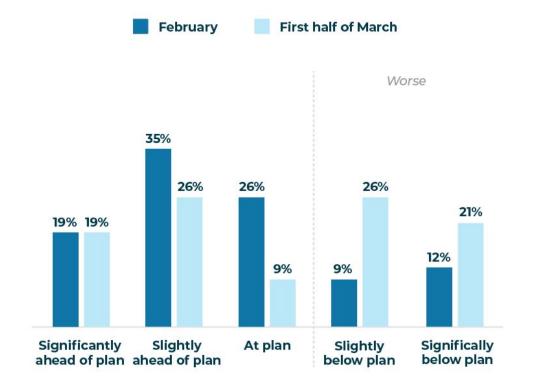


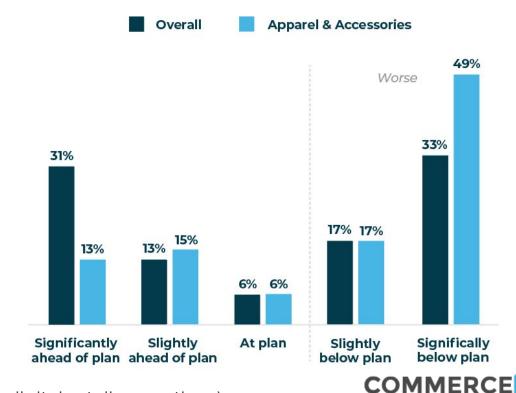


Sales are getting worse, especially for apparel

How did ecommerce revenue trend in February and first half of March?

How did ecommerce revenue trend for the TWO WEEK period of March 15th to 28th?





Source: CommerceNext COVID-19 Survey, March 30-31, 2020 (94 digital retail executives)

Retailers doing better than plan are smaller and digital

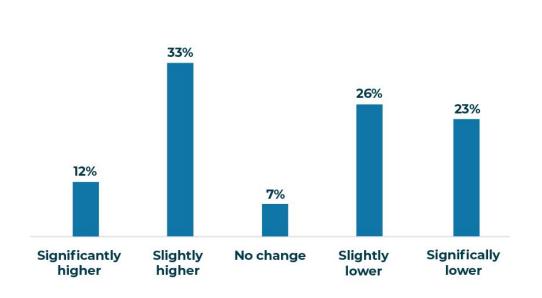
Characteristic	Total Sample	"Above Plan" Respondents
Ecommerce sales <\$10MM	14%	24%
Digital first DTC brands	26%	32 %
Health, personal care & beauty	14%	20%
Grocery, food & beverage	6%	10%

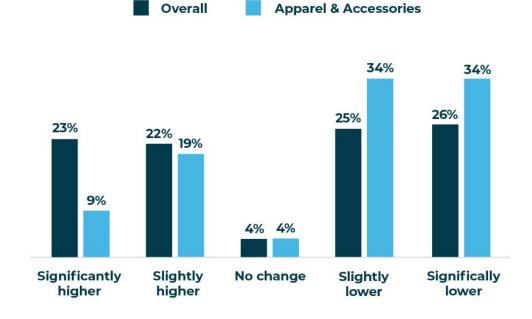


Traffic has been consistent, but worse for apparel

Since the COVID-19 crisis began in mid-February, how is ecommerce traffic trending?

For TWO WEEK period of March 15th to 28th, how is ecommerce traffic trending as compared to mid-Feb to mid-March?

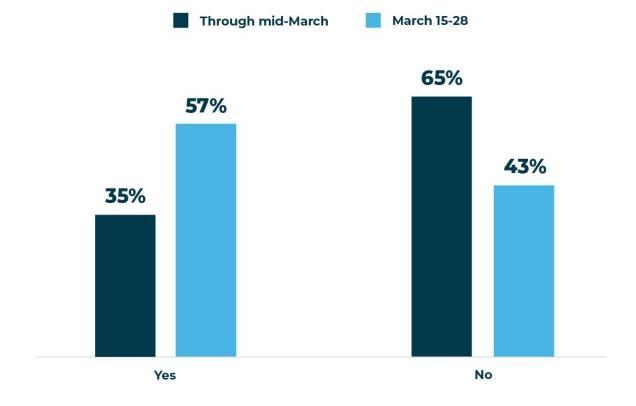






Some retailers are seeing shift to the web but not all

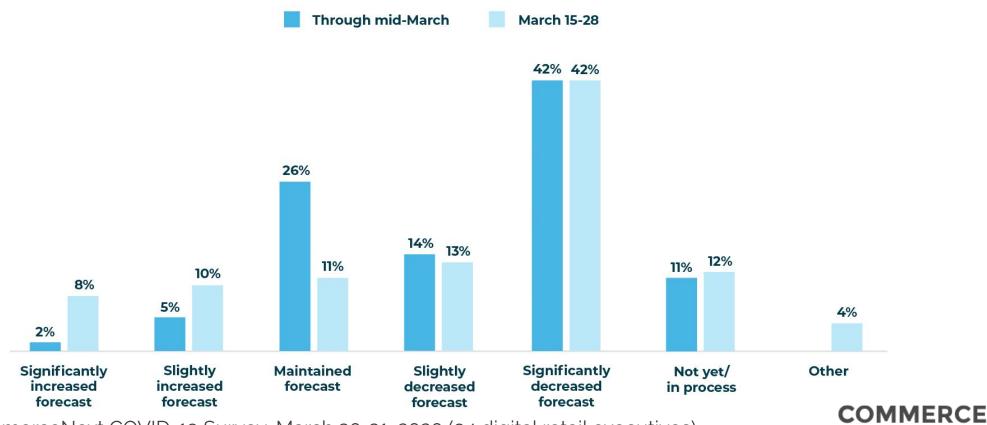
If you have stores, have you seen sales shift from stores to online?





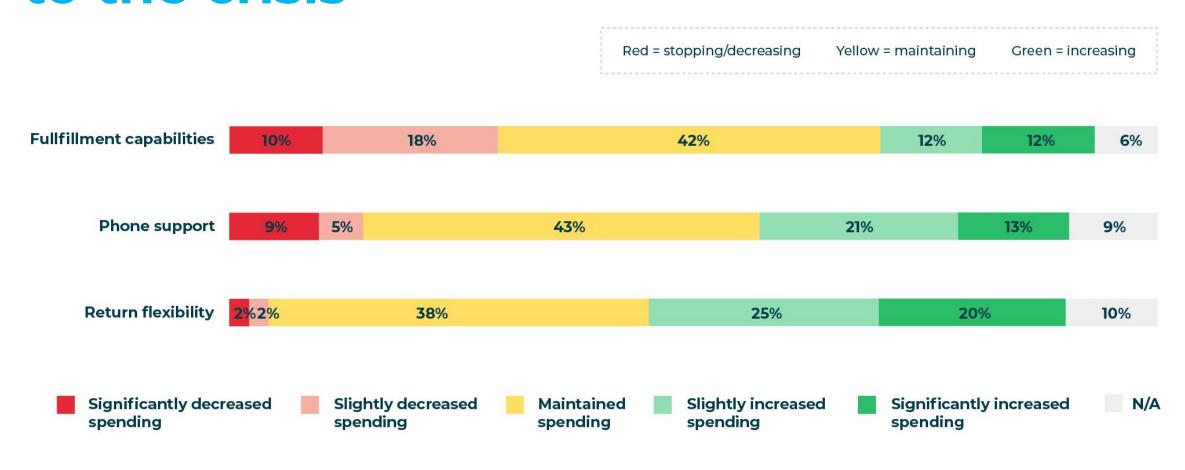
Forecasts are gradually being adjusted

• Have you updated your forecast for Q2?



Source: CommerceNext COVID-19 Survey, March 30-31, 2020 (94 digital retail executives)

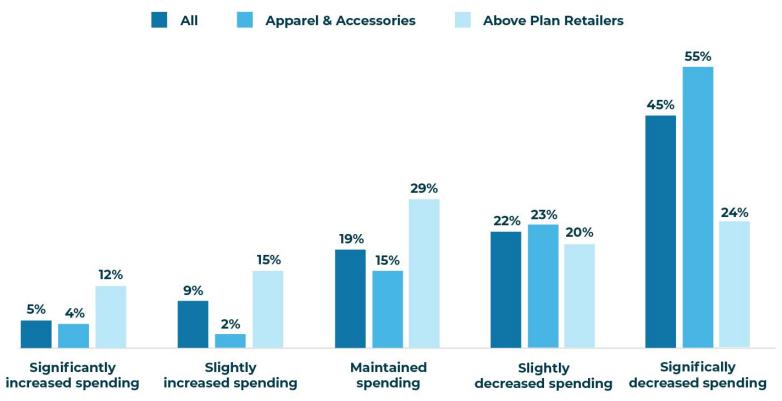
Policies and practices are changing due to the crisis





Marketing spend is down, but the strong are seizing the opportunity to extend their lead

How has your media spending changed in
 TWO WEEK period of March 15th to 28th?

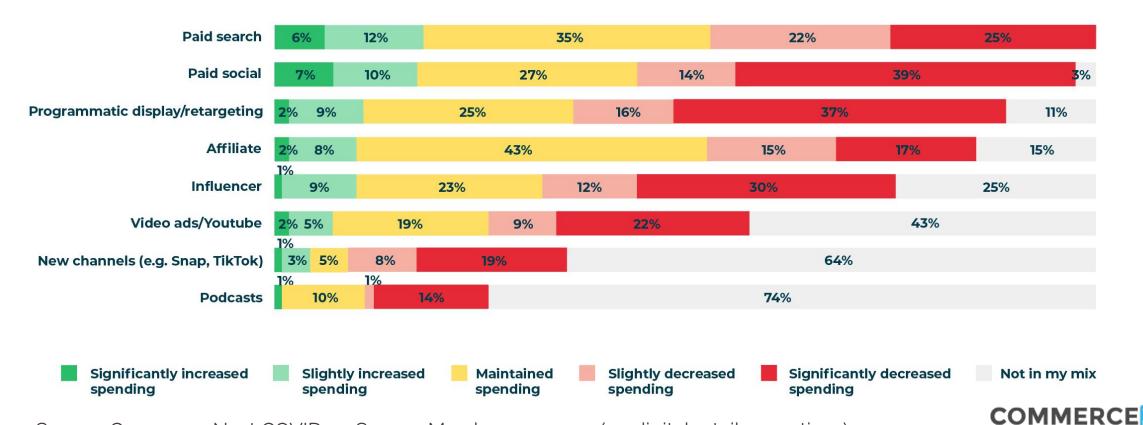




Where shifts in marketing spend are going: online

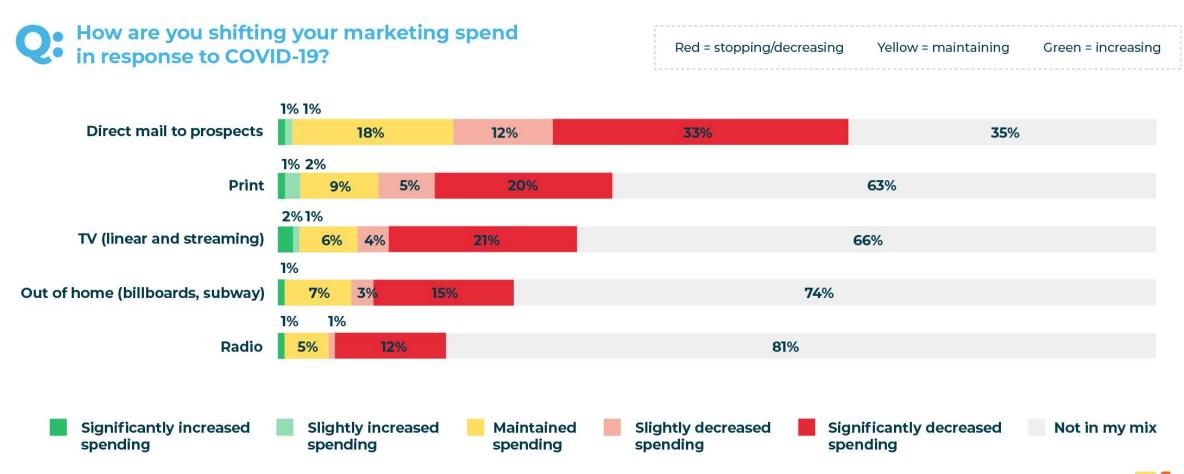
How are you shifting your marketing spend in response to COVID-19?





Source: CommerceNext COVID-19 Survey, March 30-31, 2020 (94 digital retail executives)

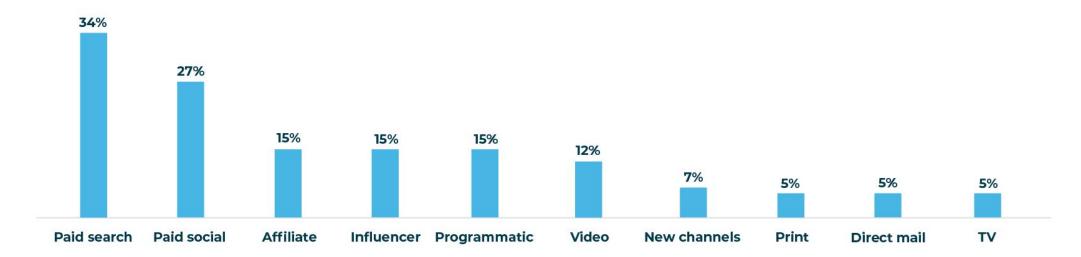
Where shifts in marketing spend are going: offline





The "above plan" retailers are spending more in the following tactics

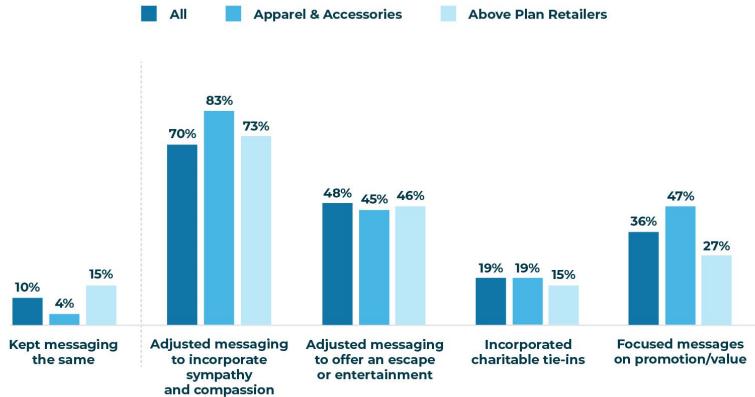
How are you shifting your marketing spend in response to COVID-19?
 ("above plan" respondents)





Marketing messaging is also changing

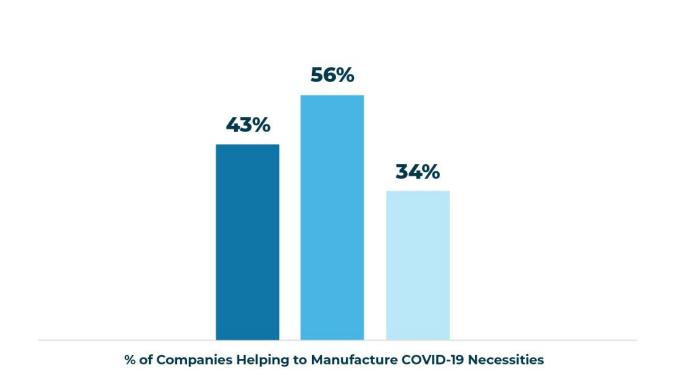
How have you adjusted messaging in the wake of COVID-19 crisis?





Companies are embracing the opportunity to manufacture for the crisis

Has your company adjusted its operations to help manufacture COVID-19 necessities (e.g. masks, face shields, hand sanitizer, etc.)?



Apparel & Accessories



Above Plan Retailers

Thanks! Any questions?

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